

# Annual Report 2008

*CUTS Africa Resource Centre, Nairobi, Kenya*





Established in 1983, Consumer Unity & Trust Society (CUTS) is now at the cutting edge of consumer movement in India as well as across the globe. Today, the organisation operates out of five programme centres and an advocacy centre in India, two resource centres in Africa, and one resource centre in the UK, with a staff strength of over 100. Three programme centres are located in Jaipur and one each in Chittorgarh and Calcutta, India. The advocacy centre is located at New Delhi, India; and resource centres are at Lusaka, Zambia; Nairobi, Kenya; and London, UK.

The organisation elects its Board/Executive Committee every fourth year, while the Secretariat is headed by the Secretary General. Over 1200 individuals and 300 organisations are its members. The organisation is accredited to the United Nations Conference on Trade and Development (UNCTAD) and the United Nations Commissions for Sustainable Development (UNCSD).

CUTS also works with several regional, national and international organisations, such as Consumer International (CI), the International Centre for Trade and Sustainable Development (ICTSD), South Asia Watch on Trade, Economics & Environment (SAWTEE), and the Consumer Coordination Council of India etc. It also serves on several policy-making bodies of the Government of India.

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## From the Secretary General CUTS International

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The establishment of CUTS Africa Resource Centre (CUTSARC), Nairobi in the year 2003 was a significant step with the need with which many non-governmental organisations (NGOs) in Africa were approaching CUTS for supporting issues on consumer protection, poverty reduction, trade, development and economic policy, training and advocacy. Among the key objectives of launching this Centre was to develop a close and beneficial relationship between two developing regions, namely Eastern and Central Africa and South Asia.

In five years, the Centre has identified and collaborated with a number of research, advocacy and networking organisations, as well as donor agencies for its various programmes and activities. It has also held a number of dialogues with its partners and prospective donors in designing its strategic plan.

In the year 2008, CUTS Geneva Resource Centre (CUTS GRC) launched a project entitled, 'Fostering Equity and Accountability in the Trading System' (FEATS) with support from the William and Flora Hewlett Foundation, US. The Centre, as a project partner, organised a national inception meeting in Nairobi, on October 14, 2008 in which key government ministries, civil society organisations (CSOs) and media persons participated.

Another project 'Building an Inclusive East African Community' (BIEAC) is being implemented by CUTS GRC in December 2008 and is envisaged to conclude in November 2010. The project is funded by *Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ)*, Germany in five East Africa Community (EAC) member countries of Burundi, Kenya, Rwanda, Tanzania and Uganda. ARC, Nairobi is the project partner.

ARC, Nairobi worked on 'Linkages between Trade, Development and Poverty Reduction' (TDP), implemented by CUTS Centre for International Trade, Economics & Environment (CUTS CITEE) over a period of four years (from January 2005 to December 2008). The Centre, in liaison with CUTS CITEE, organised a pre-UNCTAD meeting in Nairobi, on March 13-14, 2008 which

sought to formulate a set of key messages to be fed into UNCATD XII which was held in Accra on April 20-25, 2008.

The Centre, with the support of Trust Africa implemented a research project entitled, 'Competition Policy and Regulations in the Energy Sector in Kenya'. Under the project, a scoping workshop was held in Nairobi, on November 20, 2008 which aimed at seeking views and recommendations from the relevant stakeholders to help fine tune and enrich the scope and Terms of Reference for the project.

With the support of Friedrich Ebert Stiftung (FES) Kenya, the Centre has undertaken a project entitled, 'Joint Africa Trade Strategy (ATS)'. The main objective of the project is to discuss and provide modalities for formulating a joint ATS that can further Africa's integration and its beneficial interaction with the rest of the world.

ARC Nairobi implemented another research project 'Understanding Supply-side Capacity and Export Response: Diagnostic Studies in Kenya, Uganda and Zambia' which aimed at finding out the factors determining export success of a few firms in certain sectors of individual Least Developed Countries (LDCs) and Small Vulnerable States (SVS). The project was supported by the Commonwealth Secretariat. A research report was also brought out under the project.

During the period, ARC Nairobi, in partnership with FES Kenya, initiated a series of periodic roundtable debates as a modern concept of dialoguing on pertinent issues on the Kenyan economy, be they internally or externally instigated. Two economic roundtables were held and a policy brief, entitled 'Bridging the Gap', and an advocacy toolkit on 'Putting Kenya onto the Path Back to Sustainable Economic Growth and Development: Strategies and Ideas', were published.

ARC Nairobi continued to work on its focus areas during the period, including building capacity of the Centre through training workshops and participating in similar events at the national and international forums. The Centre acknowledges the support of various donor agencies in fulfilling its objectives.

**Jaipur**  
**November 2009**

**Pradeep S Mehta**  
**Secretary General**

## About CUTSARC, Nairobi

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CUTS Africa Resource Centre (CUTS ARC), Nairobi began as a registered NGO in Kenya in the year 2003, with the key aim of supporting civil society organisations (CSOs) in Africa in the areas of consumer protection, poverty reduction, trade development and economic policy, training and advocacy.

### Mission and Objectives

CUTSARC's mission is to develop a close and beneficial relationship between two developing regions, namely, Eastern and Central Africa and South Asia. The Centre also functions as the Centre for African-based CSOs and a resource centre for studies, research and advocacy programmes conducted by CUTS. It works closely with partner institutions in Kenya, Tanzania, Uganda and Ethiopia, among others. In partnering with like-minded organisations, CUTS ARC Nairobi aims to:

- promote South-South civil society cooperation on trade and sustainable economic development; and
- create and build long-term capacity of CSOs in the region to address the issues of equity and accountability in the economic system.

### Organisational Structure

The governing structure of ARC Nairobi comprises of the Executive and the Advisory Committees. The functions of these committees are as follows:

#### Executive Committee

The Executive Committee works to give policy directions and guidelines to the organisation and ensures that the aims and objectives of the organisation are achieved.

#### Advisory Committee

The Advisory Committee is to advise on project work being undertaken by the Centre and attend meetings of the Centre as resource persons, when requested.



## **Human Resources**

The staff of the Centre includes a Centre Coordinator, assisted with three Programme Officers and an Administrative Assistant. The Centre works very closely with experts and consultants in carrying out its research and capacity building mandate. Interns from regional universities are given opportunity every three months to join the Centre and work with the staff in carrying out the project activities.

## **Funds**

The activities of the Centre for the year 2008 were mainly carried out with the help and support of the Centre's headquarters in India and other CUTS offices in Geneva as well as other external sources, which include:

- The Commonwealth Secretariat;
- Department for International Development (DFID), Kenya;
- Canadian International Development Agency (CIDA);
- Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ);
- Friedrich Ebert Stiftung (FES), Kenya;
- The Hewlett Foundation;
- German Ministry for Economic Cooperation and Development (BMZ).
- Trust Africa

## **Strategic Planning, Monitoring and Evaluation**

ARC Nairobi is a reputable regional resource Centre in Eastern and Central Africa on issues of policy research, advocacy, consumer protection and training on international trade. In collaboration with ARC, Lusaka, the Centre aims to develop not just a network but become a vibrant initiator in its outreach to all Anglophone countries in Africa. The Centre, therefore, focuses on programmes having both national and regional coverage. During this period, the Centre identified and collaborated with a number of research, advocacy and networking organisations, as well as donor agencies for its various programmes and activities. It also held a number of strategic roundtables with its partners and prospective donors in designing and implementing projects.

## Programmes and Projects

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Since its inception, ARC Nairobi has been engaged in establishing itself through involvement in projects independently and also with partner organisations jointly. The work programme in the year 2008 focused on research, advocacy, training/capacity building and networking on international trade, consumer protection, competition policy and foreign direct investment (FDI) and economic development.

### Programme Areas

In achieving its goals and objectives, ARC Nairobi continued focusing on its three programmatic areas. However, this was only possible for two programmes, as the third programme on consumer education is yet to be developed. The following are the programme areas with which the Centre was engaged during the year 2008:

- Trade and Development
- Consumer Education and Awareness
- Competition, Investment & Economic Regulation

### Projects

The Centre is currently implementing and coordinating the following projects:

- Fostering Equity and Accountability in the Trading System (FEATS)
- Competition Policy and Regulation in the Energy Sector in Kenya
- Building an Inclusive East African Community (BIEAC)
- Understanding Supply-side Capacity and Export Response: Diagnostic Studies in Kenya, Uganda and Zambia
- Joint Africa Trade Strategy
- Economic Roundtables
- Linkages between Trade, Development and Poverty Reduction (TDP)
- Capacity Building on Competition Policy in Select Countries of Eastern and Southern Africa (7Up3)

## **Fostering Equity and Accountability in the Trading System (FEATS)**

CUTS Geneva Resource Centre (CUTS GRC) is responsible for the implementation of the FEATS project, in collaboration with CUTS Africa Resource Centres in Lusaka, Zambia and Nairobi, Kenya. This project began in April 2008 with support from the William and Flora Hewlett Foundation of the US. The three-year project focuses on five countries: three from Eastern (Kenya, Tanzania and Uganda); and two from Southern (Malawi and Zambia) Africa.

The overarching objective of the project is to generate a more coherent and pro-trade, pro-development voice in the formulation and implementation of trade policy at both the national and international levels. The specific objectives of the project include:

- Ensuring and enhancing positive linkages between trade and development in Africa by developing the capacity of governments to proactively and positively respond to trade issues, through their involvement in policy research;
- Advocacy with trade officials and in national capitals by establishing robust, two-way linkages between activities in Geneva and in project countries; and
- Generating a more coherent and pro-trade for development voice in the formulation and implementation of trade and development policy at both the national and international levels.

To achieve these objectives, three sets of interlinked activities are being undertaken, i.e. research and analysis, advocacy and networking.

### ***Advocacy & Networking***

A National Inception Meeting under the project was held in Nairobi, on October 14, 2008. The main objectives of the meeting were to broaden and deepen the understanding of all stakeholders about the Project and the Trade Policy study; better understand the ground realities of trade and development in the project countries; establish networks by launching five National Reference Groups, one for each project country consisting of all the invited stakeholders; discuss and finalise the Terms of Reference for the Trade Policy study; and identify key potential collaborators for trade policy research and the FEATS Project.



The meeting drew participants from key government ministries, CSOs and the media persons.

### **Research Project on Competition Policy and Regulations in the Energy Sector in Kenya**

The Centre with the support of TrustAfrica has undertaken a project entitled 'Research Project on Competition Policy and Regulations in the Energy Sector in Kenya'. The objective of the project is to:

- assess the institutional framework of the national competition policy and the regulatory structures;
- review and evaluate the competition policy and regulatory framework of the energy sector in light of energy sector reforms; and

- undertake a comparative analysis of competition and regulatory framework in energy sector in other countries.

### **Advocacy & Networking**

A Scoping workshop under the project was held in Nairobi, on November 20, 2008. The workshop aimed at seeking views and recommendations from the relevant stakeholders to help fine tune and enrich the scope and the Terms of Reference for the project. The meeting was attended by government officials from the Ministry of Trade, representatives from research institutions, private sector organisations and CSOs, competition authorities, National Chambers of Commerce and donors.

### **Building an Inclusive East African Community (BIEAC)**

Building an Inclusive East African Community (BIEAC) project is being implemented by CUTS GRC in December 2008 and is envisaged to conclude in November 2010. The project is funded by *Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ)*, Germany, and its implementation is in the five East Africa Community (EAC) member countries of Burundi, Kenya, Rwanda, Tanzania and Uganda. ARC, Nairobi is the project partner. The BIEAC project aims and expected outputs include the following:

- Supporting a range of CSOs in the EAC member states to examine the implications of external trade policies on the livelihood of the people and provide a better understanding of both the challenges and opportunities of trade integration;
- Raising awareness of the general public on the relevant issues, gathering their concerns and carrying out advocacy to highlight them to the policy makers; and
- Studying the potential implications of the proposed intra-EAC and external trade policies for the poor and the marginalised in the region; identifying interventions and policies required to support economic and social adjustments to trade reforms; and the measures required to support better access to opportunities provided through regional and external trade integration.

### **Understanding Supply-side Capacity and Export Response: Diagnostic studies in Kenya, Uganda and Zambia**

This was a research project aimed at finding out the factors determining export success of a few firms in certain sectors of individual Least Developed Countries (LDCs) and Small Vulnerable States (SVS). The project was supported by the Commonwealth Secretariat.

### **Research & Publications**

A Research Report entitled 'Understanding Supply-side Capacity and Export Response: Diagnostic Studies in Three Selected Commonwealth Developing Countries of Kenya, Uganda and Zambia' was published.

### **Joint Africa Trade Strategy Project**

The Centre with the support of Friedrich Ebert Stiftung (FES) Kenya has undertaken a project entitled, 'Joint Africa Trade Strategy (ATS)'. The main objective of the project is to discuss and provide modalities for formulating a joint ATS that can further Africa's integration and its beneficial interaction with the rest of the world trading economy.

### **Advocacy & Networking**

A two-day regional conference on "Joining Forces in the Global Trading Arena-Formulating African Trade Strategy" in Naivasha, on July 24-25, 2008. The event drew 26 participants from different Africa's regional trading blocs. The final outcome of the meeting was that the formulation of the joint ATS will be very crucial in the integration process of Africa. Hence, to ensure the formulation process is robust; the process ought to be a "bottom up" all-inclusive and continuous approach and the debate would be more effective if it started from the ground level and all the stakeholders including: the business community; Ministries in charge of regional affairs, trade, industries, finance and foreign affairs; RECs; and multilateral organisations including the African Union (AU) and United Nations Economic Commission for Africa (UNECA) were all drawn into the process.

### **Economic Roundtables**

ARC Nairobi, in partnership with FES Kenya, initiated a series of periodic roundtable debates as a modern concept of dialoguing on pertinent issues on the Kenyan economy, be they internally or externally instigated. During 2008, the following events were organised to enhance the objectives of the Roundtable initiative:

### **Advocacy & Networking**

- The 3<sup>rd</sup> Economic Roundtable meeting entitled 'Putting Kenya onto the Path Back to Sustainable Economic Growth and Development: Strategies and Ideas', was organised in Nairobi, on April 10, 2008. The objective of the roundtable was to discuss and give guidance on the possible strategies for post-conflict recovery, following the disputed 2007 presidential election and on how to ensure long term peace and sustained economic development in Kenya.

- The 4<sup>th</sup> Economic Roundtable meeting entitled ‘Addressing Youth Unemployment Strategies and Options for Creating Gainful Youth Employment in Kenya’ was organised in Nairobi, on July 31, 2008. The main objective of the forum was to work out and provide guidance to policy makers on feasible strategies for ensuring sustainable development and management of an efficient, co-ordinated and integrated intervention that enables smooth transformation of youth unemployment conditions in Kenya.

#### **Research and Publications**

A policy brief, entitled ‘Bridging the Gap’, and an advocacy tool kit on “Putting Kenya onto the Path Back to Sustainable Economic Growth and Development: Strategies and Ideas”, were published.

#### **Linkages between Trade, Development and Poverty Reduction (TDP)**

The Centre jointly with CUTS CITEE, coordinated the advocacy and networking aspect of the ongoing project entitled, ‘Linkages between Trade, Development and Poverty Reduction (TDP)’, which was implemented over a period of four years (January 2005 to December 2008), with support from the Royal Netherlands Embassy and DFID, UK. The project has been implemented in selected countries in Asia, Africa and Europe in a partnership mode. Research, capacity building and advocacy have been continuously carried out under the project.

#### **Advocacy & Networking**

ARC Nairobi, in liaison with CUTS CITEE, India, organised a pre-UNCTAD XII meeting in Nairobi, on March 13-14, 2008 which sought to formulate a set of key messages to be fed into the UNCTAD XII. The event was in line with the quadrennial meeting of the United Nations Conference on Trade and Development (UNCTAD XII) held in Accra, Ghana, on April 20-25, 2008.

#### **Capacity Building on Competition Policy in Select Countries of Eastern and Southern Africa (7Up3)**

The Centre ARC, as resource partner coordinated the project entitled ‘Capacity Building on Competition Policy in Select Countries of Eastern and Southern Africa’ codenamed 7Up3, which was implemented in seven countries, viz. Botswana, Ethiopia, Malawi, Mauritius, Mozambique, Namibia and Uganda, with support from the Norwegian Agency for Development Cooperation (NORAD), Norway and DFID, UK.

One of the main objectives of the 7Up3 project was to develop the capacity of national stakeholders including the policy makers, regulators, CSOs, academicians and the media in each of the project countries through a participatory process. It was focused to understand and appreciate prevailing competition concerns from the national, regional and international perspectives, and enable them to respond appropriately.

***Advocacy & Networking***

- An international competition conference to mark the culmination of the project was held in Gaborone on February 14-15, 2008. In addition to drawing project partners and other stakeholders from the seven project countries, this conference offered an opportunity for competition scholars and practitioners from the continent and outside to engage in the discourse on the road ahead for evolving effective competition regimes in sub-Saharan Africa.



## Outreach

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### Tradequity

The Centre, in conjunction with ARC, Lusaka, produced the quarterly newsletter entitled Tradequity, which is circulated among the stakeholders in the region. Four issues of the newsletter were published and can be accessed at: <http://www.cuts-international.org/tradequity-index.htm>. The newsletter highlights the current topics and debates on trade, environment and regional integration.

### Electronic Bulletin

#### Regional Co-operation and Development Monitor

ARC Nairobi continued with the development of its quarterly in-house e-newsletter Regional Co-operation and Development Monitor, which has been circulated within its network. As the name suggests, the bulletin aims at bringing out stories and resources from various sources in the region on trade and development. The content bulletin also comprises activities of the Centre and the entire CUTS and other relevant news items on trade, consumer protection, environment and development. Four issues were published during the year and electronic versions of the newsletter can be found on: <http://www.cuts-international.org/cuts-nrcnewsletter-index.ht>

### Publications

- CUTSARC Nairobi Annual Report for the year 2007 is available and can be accessed at: [http://www.cuts-international.org/pdf/NRC\\_Annual\\_Report-2007.pdf](http://www.cuts-international.org/pdf/NRC_Annual_Report-2007.pdf)
- A policy brief advocacy toolkit on “The Road Back to Peace and Economic Growth, Strategies for Post-conflict Recovery in Kenya” was published, in collaboration with FES-Kenya, and is due for uploading on to the website.

## Networking with Stakeholders and Other NGOs

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### Networking with Stakeholders and Other NGOs

In the year 2008, the Centre established links with a number of CSOs working on trade and development issues in Eastern and Central Africa. Collaborative work has thus been extensively done with like-minded organisations, where skills and expertise were shared in the spirit of South-South civil society co-operation on trade and development issues. During the period, the Centre worked with, among others, IEA, Kenya. The Centre also established contacts with key research institutions in both Kenya and Tanzania. In Kenya, the Centre worked with KIPPRA, while in Tanzania, the Centre worked with Economic and Social Research Foundation (ESRF). These institutions are involved with CUTS in the project entitled Linkages between Trade, Development and Poverty Reduction (TDP), a global project initiated by CUTS CITEE and Fostering Equity and Accountability in the Trading System (FEATS) project.

In Uganda, the Centre worked with consumer organisations in the country, Consumer Education Trust (CONSENT), Southern and Eastern African Trade Information and Negotiations Institute (SEATINI) and African Centre for Trade and Development (ACTADE). In its continued competition programme, the Centre worked with the Kenya Monopolies and Prices Commission. In collaboration with it, the Centre conducted a research project on Competition Policy and regulation in the energy sector in Kenya. The Centre also worked closely with the government, i.e., the Ministry of Trade, Kenya, and the Ministry of Planning, National Development and Vision 2030.

### Association

The Centre is a non-state actor (NSA) member representative of the Ministry of Trade, Kenya, under the EU-funded Kenya European Union Post Lome Trade Programme (KEPLOTRADE). The Centre was represented in two clusters, namely, market access and development aspects of the African, Caribbean and Pacific-European Union (ACP-EU).

## Participation/Representations

During 2008, representatives of the Centre took part in the following events:

Date & Place	Event & Organiser	Issue/Objective	Participant(s)
Nairobi, Kenya, September 12-13, 2008	Meeting organised by FES and Centre for Governance and Development (CGD)	Appraise African parliamentarians of their role in regional integration	<ul style="list-style-type: none"> <li>• Victor Ogalo</li> </ul>
Nairobi, Kenya, September 22-23, 2008	The ISO national workshop on consumer involvement in standardisation organised by the Kenya Bureau of Standards (KEBS), in collaboration with Consumer Information Network (CIN), Nairobi	Enhance consumers understanding of standards and standards-development process and, to build rapport between consumer organisations and the national standards body (KEBS) for future engagements	<ul style="list-style-type: none"> <li>• Victor Ogalo</li> <li>• Daniel Asher</li> </ul>
Nairobi, Kenya, September 16, 2008	A Budgetary Research Report Peer Review Forum organised by Centre for Governance and Development, Kenya	Facilitate producers' participation in the budget making process in Kenya	<ul style="list-style-type: none"> <li>• Samson Awino</li> <li>• Daniel Asher</li> </ul>
Nairobi, Kenya, October 23, 2008	World Standards Day Celebrations, organised by the KEBS	Sensitisation workshop by KEBS to consumer Organisations on standards	<ul style="list-style-type: none"> <li>• Daniel Asher</li> </ul>

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Date & Place	Event & Organiser	Issue/Objective	Participant(s)
Kampala, Uganda, November 10-12, 2008	Trade and Regional Development Conference, organised by Africa Centre for Trade and Development (ACTADE)	Understanding economic justice and how EAC CSOs can help develop policies	<ul style="list-style-type: none"> <li>• Clement Onyango</li> <li>• Victor Ogalo</li> </ul>
Bonn, Germany, December 01-02, 2008	Aid for Trade (AfT) Workshop on 'From Concepts to Action'	Provided a space for the German development community to come together to explore the challenges relating to conceptualising and implementing the AfT agenda and to identify actions for taking this process forward, both in Germany and the EU and internationally	<ul style="list-style-type: none"> <li>• Victor Ogalo</li> </ul>
Naivasha, Kenya, 25-27, 2009	Economic Partnership Agreement on "CSO EPA Audit", organised by Kenya Civil Society Alliance and KEPLOTRADE	EPA audit by the government and CSOs progress and challenges	<ul style="list-style-type: none"> <li>• Victor Ogalo</li> </ul>
Nairobi, Kenya, March 23, 2009	Consultative meeting on Consumer voice in the national budget-making process organised by the Kenya Producers Coalition, in partnership with CGD	To seek inputs by CSO' on the 2008/2009 budget in making the budget making process inclusive	<ul style="list-style-type: none"> <li>• Samson Awino</li> <li>• Daniel Asher</li> </ul>
Nairobi, Kenya, March 13, 2008	Research Conference on WHO Global Strategy and Plan of Action on public health innovation and intellectual property	Conference to discuss public health challenges and WHO's strategy for developing countries	<ul style="list-style-type: none"> <li>• Daniel Asher</li> </ul>

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Date & Place	Event & Organiser	Issue/Objective	Participant(s)
Dar es Salaam, Tanzania, November 23-25, 2008	How Economic Partnership Agreements Support Social Development organised by FES-Tanzania, in collaboration with Chama cha Mapinduzi Youth League	Assessing to what extent EPA's promotes social development	<ul style="list-style-type: none"> <li>• Victor Ogalo</li> </ul>

## Road Ahead

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CUTS ARC Nairobi, envisions itself to be among the leading and key CSOs in Eastern and horn of Africa in research, policy development and advocacy, on the themes of international and regional trade and development, consumer protection and building long-term research, capacity and advocacy in the East African region. In achieving this, the Centre has established networks with leading CSOs working on trade and development in Eastern Africa. Collaborative work with like-minded organisations, therefore, was given topmost priority. The strengthening of these networks and linkages, to achieve the objectives of South-South civil society in the coming years, will be the main agenda. Some of the strategies it intends to engage in long-term projects involve research, capacity building and networking and information dissemination. It would also like to form networks around the region to engage in economic justice and social accountability. This will form strong partners in the area of international and regional trade, development, poverty and economic justice. The Centre is also at an advance stage of working with Regional Organisations like the East Africa Community Secretariat and capacity building centres like Trade Policy Training Centre in Africa (TRAPCA).

## Audit Report

CUTS-CITEE  
Annual report and financial statements  
for the year ended 31 December 2008

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**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

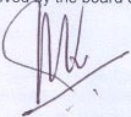
The Constitution of CUTS\_CITEE requires the Treasurer to prepare financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the operating results for that year. It also requires the directors to ensure that the company maintains proper accounting records which disclose with reasonable accuracy the financial position of the organization. The directors are also responsible for safeguarding the assets of the company.

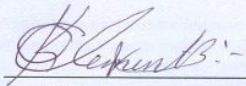
The directors accept responsibility for the financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates consistent with previous years, and in conformity with the International Financial Reporting Standards.

The directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the company as at 31st December 2008 and of its operating results for the year then ended. The directors further confirm the accuracy and completeness of the accounting records maintained by the company which have been relied upon in the preparation of the financial statements, as well as on the adequacy of the systems of internal financial controls.

Nothing has come to the attention of the directors to indicate that the organization will not remain a going concern for at least the next twelve months from the date of this statement.

Approved by the board of directors on 26/01/2009 and signed on its behalf by:

  
\_\_\_\_\_  
DIRECTOR

  
\_\_\_\_\_  
DIRECTOR

Annual report and financial statements  
for the year ended 31 December 2008

Income and Expenditure statement		Notes	Jan - Dec 2008
Ordinary Income/Expense			
Income			
	Grants		
	Commonwealth Fund		2,118,045.14
	CUTS International		12,714,869.49
	FES-Kenya		242,600.00
	Trust Africa		1,460,688.58
	<b>Total Grants</b>		<b>16,536,203.21</b>
	Other sources-income		15,022.20
<b>Total Income</b>			<b>16,551,225.41</b>
Expense			
	Administration		
	Communication		199,684.00
	Internet		243,427.00
	Local Travel		90,880.00
	International Travels		229,681.00
	Newspaper		41,525.00
	Postage and Delivery		37,942.00
	Repairs and Maintenance		209,750.00
	Stationery		113,456.00
	General Office Expenses		110,255.00
	Professional Fees		32,180.00
	<b>Total Administration</b>		<b>1,308,780.00</b>
	Bank Service Charges		56,958.69
	Direct Costs		
	7 up3 Project		1,374,640.00
	7 up4 Project		269,191.00
	EPA'S Project		498,964.94
	FEATS Project		1,585,546.00
	Competition and Reg. Research Study		586,408.00
	Services Trade Research Study		10,000.00
	Supply Side Research Study		1,271,040.56
	TDP Project		4,741,170.76
	<b>Total Direct Costs</b>		<b>10,336,961.26</b>
	Depreciation		105,020.20
	Forex Loss	5	543,279.64
	Payroll Expenses		
	Payrol Related Expenses		6,600.00
	Salaries		2,654,048.30
	<b>Total Payroll Expenses</b>		<b>2,660,648.30</b>
	Establishment		
	Electricity		29,916.00
	Rent		977,557.00
	Insurance		61,681.00
	Licenses and Permits		17,110.00
	Water		840.00
	<b>Total Establishment</b>		<b>1,087,104.00</b>
<b>Total Expense</b>			<b>16,098,752.09</b>
Surplus for the period			452,473.32
Net Income			<b>452,473.32</b>





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